

September 2016



# Statistical appendix Atradius Payment Practices Barometer

The Americas – key survey results



#### Statistical appendix

The Americas: proportion of total B2B sales made on credit	3
Average payment terms recorded in the Americas (average days)	4
The Americas: percentage of respondents reporting late payment by B2B customers (domestic and foreign)	5
The Americas: proportion of domestic and foreign past due B2B invoices	6
The Americas: main reasons for payment delays by domestic B2B customers	7
The Americas: main reasons for payment delays by foreign B2B customers	8
Average DSO recorded in the Americas	9
The Americas: expected DSO trend over the next 12 months	10
The greatest challenge to business profitability in 2016 for respondents in the Americas	11

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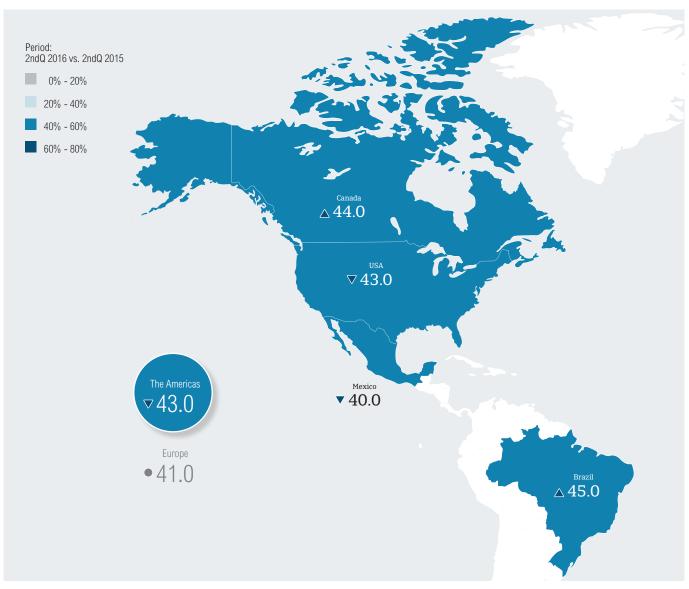
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### The Americas: proportion of total B2B sales made on credit (domestic and foreign)



Sample: all interviewed companies

 $Source: A tradius\ Payment\ Practices\ Barometer-September\ 2016$ 

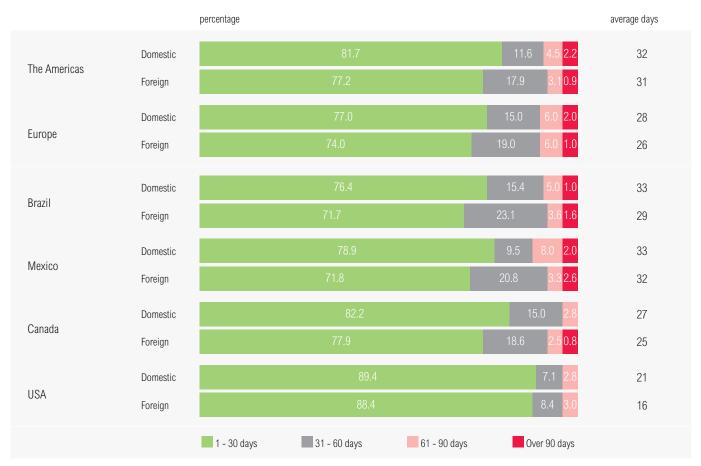
#### By industry / by business size

	Industry				Business size	
The Americas	Manufacturing	Wholesale / Retail / Distribution	Services	Micro-enterprises	SMEs	Large enterprises
Domestic	51.0	45.0	45.4	37.4	50.6	56.6
Foreign	42.8	35.9	37.3	30.0	38.7	49.7

Sample: all interviewed companies



## Average payment term recorded in the Americas (average days – domestic and foreign)



Sample: all interviewed companies

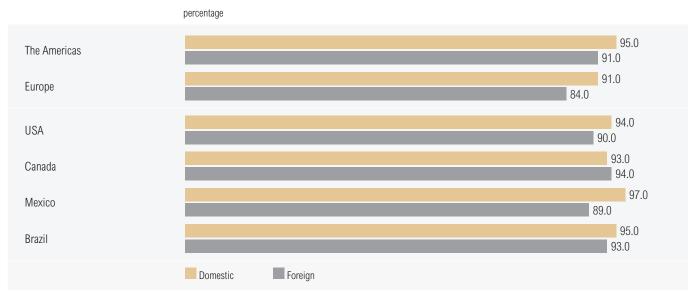
Source: Atradius Payment Practices Barometer — September 2016

#### By industry / by business size (average days)

	Industry			Business size		
	Manufacturing	Wholesale / Retail / Distribution	Services	Micro-enterprises	SMEs	Large enterprises
Domestic	26	29	30	31	26	29
Foreign	24	28	25	26	25	26

Sample: all interviewed companies

# The Americas: percentage of respondents reporting late payment by B2B customers (domestic and foreign)



Sample: all interviewed companies

Source: Atradius Payment Practices Barometer — September 2016

#### By industry / by business size:

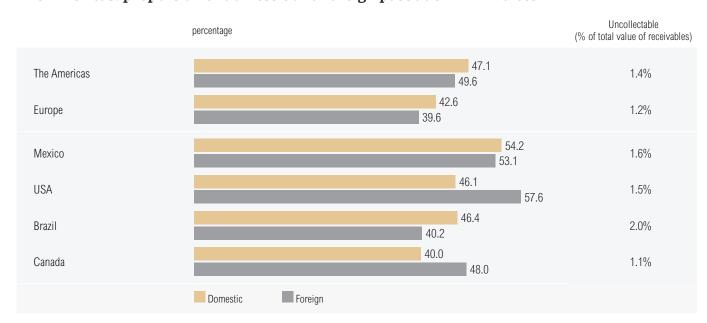
	Industry				
	Manufacturing	Wholesale / Retail / Distribution	Services		
Paid on time	55%	53%	55%		
Paid late	45%	47%	45%		

Sample: companies with customers on credit

	Business size	
Micro-enterprises	SMEs	Large enterprises
59%	54%	52%
41%	46%	48%



#### The Americas: proportion of domestic and foreign past due B2B invoices



Sample: all interviewed companies

Source: Atradius Payment Practices Barometer — September 2016

#### By industry / by business size

		Industry		Business size	
	Manufacturing Wholesale / Retail / Distribution		Services	Services Micro-enterprises	
Domestic overdue	48.9%	49.3%	43.9%	39.3%	49.9%
Foreign overdue	49.8%	51.3%	47.7%	51.4%	49.2%
Uncollectable (domestic + foreign)	4.8%	5.0%	4.1%	3.9%	4.8%

Sample: all interviewed companies

Source: Atradius Payment Practices Barometer — September 2016

Large enterprises

47.1% 49.9% 6.0%

### The Americas: main reasons for payment delays by domestic B2B customers

	Insufficient availability of funds	Dispute over quality of goods delivered or service provided	Goods delivered or services provided do not correspond to what was agreed in the contract	Complexity of the payment procedure	Inefficiencies of the banking system	Incorrect information on invoice	Buyer using outstanding debts / invoices as a form of financing	Formal insolvency of the buyer (example: liquidation, receivership, bankruptcy)	Invoice was sent to wrong person
The Americas	44.4%	16.7%	18.3%	22.8%	21.4%	17.8%	29.1%	25.2%	18.3%
Europe	61.2%	13.2%	9.2%	15.1%	10.5%	10.4%	30.5%	17.3%	7.5%
Mexico	47.5%	14.2%	13.7%	21.9%	21.3%	22.4%	31.7%	26.8%	18.0%
Canada	40.7%	18.5%	20.7%	18.5%	22.2%	19.3%	29.6%	17.0%	14.1%
Brazil	55.3%	13.8%	13.3%	19.9%	22.1%	11.6%	23.8%	27.1%	13.3%
USA	29.8%	22.0%	28.4%	31.9%	19.9%	18.4%	31.9%	28.4%	29.1%
Industry									
Manufacturing	41.7%	20.9%	24.2%	26.5%	25.1%	18.5%	29.4%	25.1%	24.2%
Wholesale / Retail / Distribution	47.6%	14.8%	17.5%	19.6%	15.3%	20.1%	29.1%	26.5%	13.8%
Services	44.2%	14.6%	13.8%	22.1%	22.9%	15.4%	28.8%	24.2%	16.7%
Business size									
Micro enterprise	49.0%	9.0%	5.8%	16.8%	16.1%	14.2%	23.9%	19.4%	15.5%
SMEs	43.8%	18.2%	20.3%	22.5%	21.5%	17.7%	30.1%	25.3%	17.5%
Large enterprise	38.9%	23.3%	31.1%	34.4%	30.0%	24.4%	33.3%	34.4%	26.7%

Sample: all interviewed companies (active in domestic markets)

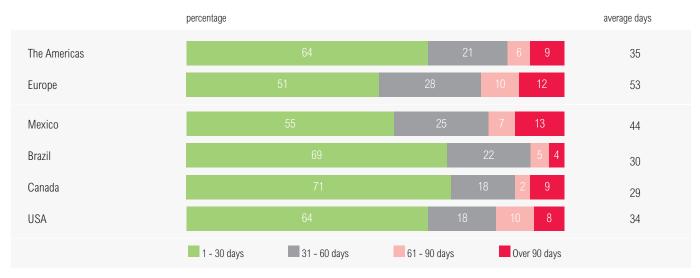


### The Americas: main reasons for payment delays by foreign B2B customers

	Insufficient availability of funds	Dispute over quality of goods delivered or service provided	Goods delivered or services provided do not correspond to what was agreed in the contract	Complexity of the payment procedure	Inefficiencies of the banking system	Incorrect information on invoice	Buyer using outstanding debts / invoices as a form of financing	Formal insolvency of the buyer (example: liquidation, receivership, bankruptcy)	Invoice was sent to wrong person
The Americas	31.1%	21.7%	25.2%	28.6%	27.7%	23.6%	26.8%	23.3%	23.1%
Europe	40.1%	16.4%	13.9%	25.9%	20.6%	14.9%	23.5%	13.2%	9.2%
Canada	33.3%	21.8%	29.9%	28.7%	25.3%	26.4%	19.5%	19.5%	23.0%
Mexico	33.3%	20.5%	12.1%	31.1%	29.6%	22.7%	25.8%	14.4%	28.8%
Brazil	26.6%	19.5%	24.8%	31.0%	29.6%	15.9%	29.2%	31.0%	14.2%
USA	31.4%	25.7%	38.1%	22.9%	29.5%	30.5%	31.4%	29.5%	25.7%
Industry									
Manufacturing	30.2%	24.9%	25.4%	28.4%	27.2%	21.9%	26.6%	23.7%	23.7%
Wholesale / Retail / Distribution	32.8%	20.3%	22.7%	26.6%	32.8%	22.7%	25.0%	24.2%	21.9%
Services	30.7%	19.3%	27.1%	30.7%	23.6%	26.4%	28.6%	22.1%	23.6%
Business size									
Micro enterprise	18.2%	18.2%	12.7%	27.3%	34.6%	16.4%	25.5%	20.0%	23.6%
SMEs	33.4%	19.9%	24.1%	32.4%	26.7%	24.1%	26.1%	22.8%	22.8%
Large enterprise	31.0%	32.4%	39.4%	32.4%	26.8%	26.8%	31.0%	28.2%	23.9%

Sample: all interviewed companies (active in domestic markets)

#### Average DSO recorded in the Americas



Sample: all interviewed companies

Source: Atradius Payment Practices Barometer — September 2016

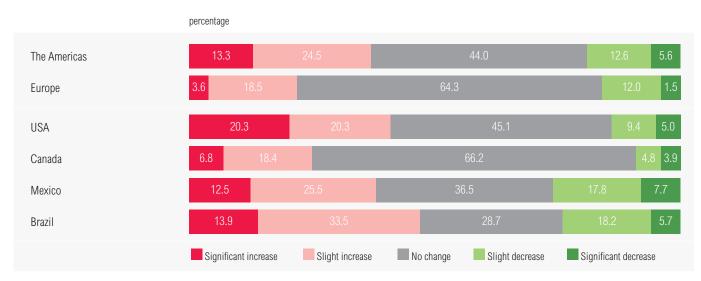
### By industry / by business size $\,$

	Industry			Business size	
Manufacturing	Wholesale / Retail / Distribution	Services	Micro-enterprises	SMEs	Large enterprises
35	35	34	32	36	32

Sample: all interviewed companies



#### The Americas: expected DSO trend over the next 12 months



Sample: all interviewed companies

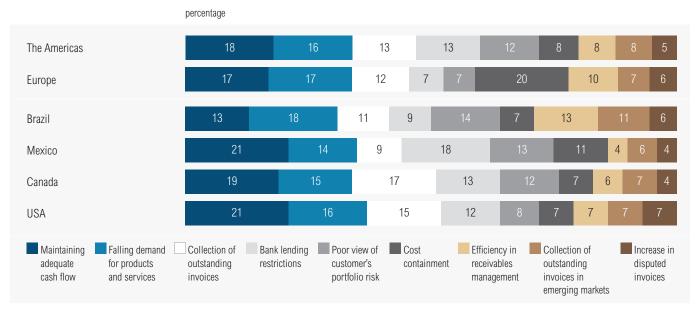
Source: Atradius Payment Practices Barometer — September 2016

#### By industry / by business size

		Industry			Business size	
	Manufacturing	Wholesale / Retail / Distribution	Services	Micro-enterprises	SMEs	Large enterprises
Significant increase	18.9%	10.7%	13.3%	10.8%	13.7%	18.3%
Slight increase	23.2%	29.6%	24.5%	16.4%	28.3%	28.8%
No change	40.5%	43.4%	44.1%	56.1%	39.7%	31.7%
Slight decrease	12.4%	9.9%	12.6%	11.9%	12.8%	13.5%
Significant decrease	4.5%	6.4%	5.6%	4.8%	5.5%	7.7%

Sample: all interviewed companies

## The greatest challenge to business profitability in 2016 for respondents in the Americas



Sample: all interviewed companies (active in domestic and foreign markets)

Source: Atradius Payment Practices Barometer — September 2016

#### By industry / by business size

	Industry				Business size	
	Manufacturing	Wholesale / Retail / Distribution	Services	Micro-enterprises	SMEs	Large enterprises
Cost containment	14.4%	15.4%	17.7%	17.5%	15.1%	15.9%
Maintaining adequate cash flow	20.1%	19.9%	16.0%	21.1%	17.5%	15.0%
Falling demand	11.4%	11.2%	15.4%	18.3%	11.9%	3.7%
Efficiency in receivables management	9.9%	11.2%	13.1%	10.9%	12.1%	11.2%
Collection of outstanding invoices	11.0%	14.5%	12.8%	10.5%	12.9%	17.8%
Bank lending restrictions	11.4%	4.6%	7.1%	5.6%	8.8%	8.4%
Poor view of customer's portfolio risk	5.7%	5.8%	4.0%	2.8%	5.8%	7.5%
Increase in disputed invoices	7.2%	8.3%	7.1%	5.6%	8.0%	10.3%
Collection of outstanding invoices	9.1%	9.1%	6.8%	7.7%	8.0%	10.3%

Sample: all interviewed companies





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